

The Audit Findings for Engine of the North Limited

Year ended 31 March 2019

Michael Lowe
Associate Director
T 07917 200 030
E michael.p.lowe@uk.gt.com

Clare Hunter
Audit Manager
T 0121 232 5307
E clare.hunter@uk.gt.com

Dan Poxon
Audit In-charge
T 0121 232 5217
E daniel.s.poxon@uk.gt.com



The Directors
Engine of the North Limited
Cledford Lane
Middlewich
Cheshire
CW10 0JR

Grant Thornton UK LLP

4 Hardman Square
Spinningfields
Manchester
M3 3EB

T +44 (0)161 953 6900
www.grantthornton.co.uk

Dear Sirs

Audit Findings for Engine of the North Limited for the year ended 31 March 2019

This Audit Findings presents the observations arising from the audit that are significant to the responsibility of those charged with governance to oversee the financial reporting process, as required by International Standard on Auditing (UK) 260. Its contents have been discussed with management.

As auditor we are responsible for performing the audit, in accordance with International Standards on Auditing (UK), which is directed towards forming and expressing an opinion on the financial statements that have been prepared by management with the oversight of those charged with governance. The audit of the financial statements does not relieve management or those charged with governance of their responsibilities for the preparation of the financial statements.

The contents of this report relate only to those matters which came to our attention during the conduct of our normal audit procedures which are designed for the purpose of expressing our opinion on the financial statements. Our audit is not designed to test all internal controls or identify all areas of control weakness. However, where, as part of our testing, we identify control weaknesses, we will report these to you. In consequence, our work cannot be relied upon to disclose all defalcations or other irregularities, or to include all possible improvements in internal control that a more extensive special examination might identify. This report has been prepared solely for your benefit and should not be quoted in whole or in part without our prior written consent. We do not accept any responsibility for any loss occasioned to any third party acting, or refraining from acting on the basis of the content of this report, as this report was not prepared for, nor intended for, any other purpose.

We would like to take this opportunity to record our appreciation for the kind assistance provided by the finance team and other staff during our audit.

Michael Lowe
For Grant Thornton UK LLP

Chartered Accountants


Grant Thornton UK LLP is a limited liability partnership registered in England and Wales: No.OC307742. Registered office: 30 Finsbury Square, London, EC2A 1AG. A list of members is available from our registered office. Grant Thornton UK LLP is authorised and regulated by the Financial Conduct Authority. Grant Thornton UK LLP is a member firm of Grant Thornton International Ltd (GTIL). GTIL and the member firms are not a worldwide partnership. Services are delivered by the member firms. GTIL and its member firms are not agents of, and do not obligate, one another and are not liable for one another's acts or omissions.

Contents




Section	Page
1. Status of the audit and audit opinion	4
2. Significant findings	5
3. Financial statement level risks	7
4. Other significant classes of transactions findings	8
5. Other communication requirements	9
6. Independence, ethics and fees	10
7. Communication of audit matters with those charged with governance	11

Status of the audit and audit opinion

Our work is substantially complete and there are currently no matters of which we are aware that would require modification of our audit opinion, subject to the outstanding matters detailed below.

-  Going concern and subsequent events reviews to be updated to the point of approval of the financial statements
- Signed letter of representation (to be provided by GT at the point of signing the financial statements)

Status

-  Likely to result in material adjustment or significant change to disclosures within the financial statements
-  Potential to result in material adjustment or significant change to disclosures within the financial statements
-  Not considered likely to result in material adjustment or change to disclosures within the financial statements

Our anticipated audit report opinion will be unmodified but include an Emphasis of Matter paragraph re the basis of preparation of the financial statements on a non-going concern basis. This is explained further on page 7.

There have been no changes to our audit approach as previously communicated in our Audit Plan.

Significant findings

Risks identified in our Audit Plan	Commentary
<div><div>1</div><div>Improper revenue recognition<ul style="list-style-type: none">Under ISA 240 (UK) there is a presumed risk that revenue may be misstated due to the improper recognition of revenue</div></div>	<div>Auditor commentary<ul style="list-style-type: none">We have reviewed and tested the revenue recognition policies for appropriateness and consistency. The revenue recognition policy for each of the revenue streams has been documented and ensured to be applied consistently across the year.During the year, the company has adopted IFRS 15 'Revenue from contracts with customers'. Management have performed an impact assessment and concluded that there are no material differences to the previous revenue recognition policies. This is mainly as a result of contracts completing as at 31 March each year and all performance obligations having been satisfied. We concur with this judgement.We have analytically reviewed actual revenue against budget for each significant revenue stream and corroborated any significant variances observed.For the management fee from Cheshire East Council, we have obtained a reconciliation performed by the client and confirmed the amounts to sales invoices and the receipts in the current account.For other material revenue streams, we have selected a sample of transactions and agreed to evidence that the service had been provided, to ensure that the company was entitled to recognise the revenue.We have performed cut-off testing for revenue by reviewing sales transactions around the year-end to check that they were recorded in the correct period.We have not identified any issues in respect of revenue as a result of testing performed.</div>

"Significant risks often relate to significant non-routine transactions and judgmental matters. Non-routine transactions are transactions that are unusual, due to either size or nature, and that therefore occur infrequently. Judgmental matters may include the development of accounting estimates for which there is significant measurement uncertainty." (ISA (UK) 315)

In making the review of unusual significant transactions "the auditor shall treat identified significant related party transactions outside the entity's normal course of business as giving rise to significant risks." (ISA (UK) 550)

Significant findings (continued)

Risks identified in our Audit Plan	Commentary
<div data-bbox="68 321 99 357">2</div> <b data-bbox="138 321 513 342">Management override of controls <ul data-bbox="138 357 692 439" style="list-style-type: none">Under ISA 240 (UK) there is a presumed risk that the risk of management over-ride of controls is present in all entities	<b data-bbox="727 321 959 342">Auditor commentary <ul data-bbox="727 357 1866 518" style="list-style-type: none">We have performed a review of all estimates, judgements and decisions made by management through discussions around the control environment.We have performed work around journal entries during the year including a review of large and unusual transactions.We did not note any instances of management override of controls during the course of the audit.

Financial statement level risks

Risks identified in our Audit Plan	Commentary
<div data-bbox="68 319 99 358">1</div> <div data-bbox="138 319 306 344">Going concern</div> <ul style="list-style-type: none">At the planning stage we identified going concern as an area of focus for our audit based on our awareness that Cheshire East Council was conducting an ongoing review into the future of its subsidiary companies, including Engine of the North.From discussions with management during the audit, we understand that a decision has now been taken that the services provided by Engine of the North will be moved back into the Council and that Engine of the North will ultimately cease to trade.	<div data-bbox="727 319 959 344">Auditor commentary</div> <ul style="list-style-type: none">The directors are required to assess the suitability of the going concern assumption in their preparation of the financial statements and include suitable disclosures in respect of going concern.In considering the appropriateness of adopting the going concern basis of preparation for the financial statements, the directors are required to consider a period of not less than twelve months from the date of approval of the financial statements.As a decision has now been taken which will result in the closure of the company, the directors have chosen to prepare the financial statements on a cessation basis. We concur with this judgement.As the financial statements have been prepared on a basis other than the going concern basis, our audit report therefore includes an emphasis of matter paragraph in respect of the basis of preparation.An emphasis of matter paragraph is not a qualification of the audit opinion, but draws attention to the fact that the financial statements have been prepared on a non going concern basis.We have reviewed the financial statement disclosures and are satisfied that these are adequate.

Other significant classes of transactions findings

Issue	Commentary
<div data-bbox="68 379 99 415">1</div> <b data-bbox="136 379 441 401">Completeness of creditors <ul style="list-style-type: none"><li data-bbox="136 418 692 496">At the planning stage we identified a risk that creditors could be understated or not recorded in the correct period.	<b data-bbox="727 379 961 401">Auditor commentary <ul style="list-style-type: none"><li data-bbox="727 418 1947 468">We have reviewed significant accrual balances as at the year-end and understood the reason for any significant movements from expectations.<li data-bbox="727 482 1947 568">We reviewed open purchase orders to confirm that an appropriate liability had been accrued for where required, as well as reviewing post year end bank statements and purchase invoice journals to determine whether there were any additional liabilities which should have been accrued for at the year end.<li data-bbox="727 582 1670 604">We have not proposed any adjustments to creditors as a result of the work performed.

"In respect of some risks, the auditor may judge that it is not possible or practicable to obtain sufficient appropriate audit evidence only from substantive procedures. Such risks may relate to the inaccurate or incomplete recording of routine and significant classes of transactions or account balances, the characteristics of which often permit highly automated processing with little or no manual intervention. In such cases, the entity's controls over such risks are relevant to the audit and the auditor shall obtain an understanding of them." (ISA (UK) 315)

Other communication requirements

	Issue	Commentary
1	Matters in relation to fraud	<ul style="list-style-type: none"> We have not been made aware of any incidents in the period and no other issues have been identified during the course of our audit procedures.
2	Matters in relation to related parties	<ul style="list-style-type: none"> We are not aware of any related parties or related party transactions which have not been disclosed.
3	Matters in relation to laws and regulations	<ul style="list-style-type: none"> We are not aware of any significant incidences of non-compliance.
4	Written representations	<ul style="list-style-type: none"> Standard representations will be requested from management in respect of the significant assumptions used in making accounting estimates and ensuring that the financial statements are free of material error. Our representation letter will be tailored for the fact that the financial statements have been prepared on a non-going concern basis.
5	Confirmation requests from third parties	<ul style="list-style-type: none"> We have obtained written confirmation of the company's year end bank balance with Barclays and have not noted any issues.
6	Disclosures	<ul style="list-style-type: none"> Our review found no material omissions in the financial statements.
7	Misstatements	<ul style="list-style-type: none"> No misstatements have been identified during the audit.
8	Internal controls	<ul style="list-style-type: none"> We have not noted any internal control findings which require reporting as a result of audit work performed.
9	IFRS 16 'Leases'	<ul style="list-style-type: none"> IFRS 16 'Leases' is effective for annual periods on or after 1 January 2019 and provides new guidance for the accounting of leases. It is expected that the implementation of this standard will result in most leases being recognised on the balance sheet. This may have a significant impact on the financial statements as rental costs will be replaced by depreciation and an interest charge. If not already done so then management will need to undertake and assessment of the expected impact on the financial records as this will be effective in the FY20 financial statements.

Independence, ethics and fees

Independence and ethics

- We confirm that there are no significant facts or matters that impact on our independence as auditors that we are required or wish to draw to your attention. We have complied with the Financial Reporting Council's Ethical Standard and confirm that we, as a firm, and each covered person, are independent and are able to express an objective opinion on the financial statements.
- The table below sets out the total fees for audit services charged from the beginning of the financial year to September 2019. We did not provide any non-audit services to the company during this period.

	Fees £	Threat identified	Safeguards
Audit of company for the year ended 31 March 2019	7,000	N/A	N/A

- No non-audit services have been provided in respect of the year ended 31 March 2019.
- None of the above services were provided on a contingent fee basis
- For the purposes of our audit we have made enquiries of all Grant Thornton teams within the Grant Thornton International Limited network member firms providing services to the company. The table summarises all services which were identified

This covers all services provided by us and our network to the company, its directors and senior management and its affiliates, and other services provided to other known connected parties that may reasonably be thought to bear on our integrity, objectivity or independence. (ES 1.69)

Communication of audit matters with those charged with governance

Our communication plan	Audit Plan	Audit Findings
Respective responsibilities of auditor and management/those charged with governance	•	
Overview of the planned scope and timing of the audit, form, timing and expected general content of communications including significant risks and Key Audit Matters	•	
Confirmation of independence and objectivity	•	•
A statement that we have complied with relevant ethical requirements regarding independence. Relationships and other matters which might be thought to bear on independence. Details of non-audit work performed by Grant Thornton UK LLP and network firms, together with fees charged. Details of safeguards applied to threats to independence	•	•
Significant matters in relation to going concern	•	•
Matters in relation to the group audit, including: Scope of work on components, involvement of group auditors in component audits, concerns over quality of component auditors' work, limitations of scope on the group audit, fraud or suspected fraud	•	•
Views about the qualitative aspects of the Group's accounting and financial reporting practices including accounting policies, accounting estimates and financial statement disclosures		•
Significant findings from the audit		•
Significant matters and issue arising during the audit and written representations that have been sought		•
Significant difficulties encountered during the audit		•
Significant deficiencies in internal control identified during the audit		•
Significant matters arising in connection with related parties		•
Identification or suspicion of fraud involving management and/or which results in material misstatement of the financial statements		•
Non-compliance with laws and regulations		•
Unadjusted misstatements and material disclosure omissions		•
Expected modifications to the auditor's report, or emphasis of matter		•

ISA (UK) 260, as well as other ISAs (UK), prescribe matters which we are required to communicate with those charged with governance, and which we set out in the table here.

This document, the Audit Plan, outlines our audit strategy and plan to deliver the audit, while the Audit Findings will be issued prior to approval of the financial statements and will present key issues, findings and other matters arising from the audit, together with an explanation as to how these have been resolved.

We will communicate any adverse or unexpected findings affecting the audit on a timely basis, either informally or via an audit progress memorandum.

Respective responsibilities

As auditor we are responsible for performing the audit in accordance with ISAs (UK), which is directed towards forming and expressing an opinion on the financial statements that have been prepared by management with the oversight of those charged with governance.

The audit of the financial statements does not relieve management or those charged with governance of their responsibilities.

